## Hagar hf.

## Condensed Consolidated Interim Financial Statements 1 March - 30 November 2013

Hagar hf. Hagasmára 1 201 Kópavogi Iceland

Reg. no. 670203-2120

### Contents

| Endorsement and Signatures by the Board of Directors and the CEO | 3 |
|--|---|
| Consolidated Statement of Comprehensive Income                   | 4 |
| Consolidated Balance Sheet                                       | 5 |
| Consolidated Statement of Changes in Equity                      | 6 |
| Consolidated Statement of Cash Flows                             | 7 |
| Notes to the Consolidated Financial Statements                   | 8 |

## Endorsement and Signatures by the Board of Directors and the CEO

The condensed consolidated interim financial statements of Hagar hf. ("the Company") for the period 1 March to 30 November 2013 have been prepared in accordance with International Financial Reporting Standards (IFRSs) for interim financial statements (IAS 34). The financial statements comprise the consolidated interim financial statements of Hagar hf. and its subsidiaries, together referred to as the "Group". The Company's auditors have not audited or reviewed these interim financial statements.

According to the statement of comprehensive income, profit of the Group for the period amounted to ISK 2.773 million. According to the balance sheet, equity at the end of the period amounted to ISK 10.918 million.

In June 2013, the Company paid dividends to shareholders in the amount of ISK 586 million (ISK 0,50 per share).

#### Statement by the Board of Directors and the CEO

To the best of our knowledge it is our opinion that the condensed consolidated interim financial statements give a true and fair view of the consolidated financial performance of the Company for the nine month period ended 30 November 2013, its assets, liabilities and consolidated financial position as at 30 November 2013 and its consolidated cash flow for the period then ended in accordance with International Financial Reporting Standards (IFRSs) for interim financial statements (IAS 34).

The Board of Directors and the CEO have today discussed the condensed consolidated interim financial statements of Hagar hf. for the period 1 March to 30 November 2013 and confirm them by means of their signatures.

Kópavogur, 10 January 2014

The Board of Directors:

Árni Hauksson Erna Gísladóttir Hallbjörn Karlsson Kristín Friðgeirsdóttir

Stefán Árni Auðólfsson

CEO:

Finnur Árnason

# Consolidated Statement of Comprehensive Income for the nine months ended 30 November 2013

|   | Note | Q3 2013<br>1.930.11.                | Q3 2012<br>1.930.11.              | 2013<br>1.330.11.                    | 2012<br>1.330.11.                    |
|---|------|-------------------------------------|-----------------------------------|--------------------------------------|--------------------------------------|
| Sales Cost of goods sold  Gross profit  |      | 17.997<br>( 13.584)<br>4.413        | 16.745<br>( 12.785)<br>3.960      | 55.790<br>( 42.263)<br>13.527        | 52.314<br>( 39.729)<br>12.585        |
| Other operating income Salaries and salary-related expenses Other operating expenses Results from operating activities before depreciation and amortisation |      | 38<br>( 1.594)<br>( 1.623)<br>1.234 | 52<br>( 1.518)<br>( 1.580)<br>914 | 106<br>( 4.710)<br>( 4.687)<br>4.236 | 128<br>( 4.563)<br>( 4.604)<br>3.546 |
| Depreciation and amortisation of operating and intangible assets  Results from operating activities   |      | <u>( 161)</u><br>1.073              | ( 149)<br>765                     | ( 488)                               | ( 514)                               |
| Finance expense  Net finance expense  |      | 70<br>( 134)<br>( 64)               | 46<br>( 165)<br>( 119)            | 194<br>( 467)<br>( 273)              | 127<br>( 547)<br>( 420)              |
| Profit before income tax  |      | 1.009                               | 646<br>( 137)                     | 3.475<br>( 702)                      | 2.612<br>( 549)                      |
| Comprehensive income for the period   |      | 800                                 | 509                               | 2.773                                | 2.063                                |
| Earnings per share: Basic and diluted earnings per share of ISK 1   |      | 0,68                                | 0,43                              | 2,37                                 | 1,59                                 |

## Consolidated Balance Sheet as at 30 November 2013

|  | Note | 30.11.2013     | 28.2.2013 |
|--|------|----------------|-----------|
| Assets Operating accets                    |      | 4.956          | 5.086     |
| Operating assets                           |      | 4.936<br>7.777 | 7.789     |
| Non-current assets                         | =    | 12.733         | 12.875    |
|  | _    |                |           |
| Inventories                                | 9    | 6.432          | 5.099     |
| Trade and other receivables                |      | 784            | 680       |
| Trade receivable - customers' credit cards |      | 4.169          | 4.113     |
| Cash and cash equivalents                  | _    | 2.514          | 2.947     |
| Current assets                             | -    | 13.899         | 12.839    |
| Total assets                               | =    | 26.632         | 25.714    |
| Equity                                     |      |                |           |
| Share capital                              |      | 1.172          | 1.172     |
| Share premium                              |      | 1.272          | 1.272     |
| Retained earnings                          |      | 8.474          | 6.287     |
| Total equity                               | _    | 10.918         | 8.731     |
| Liabilities                                |      |                |           |
| Loans and borrowings                       | 10   | 6.319          | 8.275     |
| Incentives from operating leases           |      | 78             | 110       |
| Deferred tax liability                     |      | 759            | 563       |
| Non-current liabilities                    | _    | 7.156          | 8.948     |
| Loans and borrowings                       | 10   | 669            | 667       |
| Trade and other payables                   | 11   | 6.973          | 6.610     |
| Current tax liabilities                    |      | 764            | 606       |
| Provisions                                 |      | 152            | 152       |
| Current liabilities                        | _    | 8.558          | 8.035     |
| Total liabilities                          | -    | 15.714         | 16.983    |
| Total equity and liabilities               | =    | 26.632         | 25.714    |

# Consolidated Statement of Changes in Equity for the nine months ended 30 November 2013

|  | Share<br>capital | Share<br>premium | Retained earnings                         | Total<br>equity                       |
|--|------------------|------------------|---|---------------------------------------|
| Changes in equity from 1 March to 30 November 2012:  |                  |                  |   |                                       |
| Equity at 1 March 2012  Share-based transaction  Dividends paid, 0.45 ISK per share  Comprehensive income for the period  Equity at 30 November 2012 | 1.172            | 1.272            | 3.777<br>79<br>( 527) (<br>2.063<br>5.392 | 6.221<br>79<br>527)<br>2.063<br>7.837 |
| Changes in equity from 1 March to 30 November 2013:  |                  |                  |   |                                       |
| Equity at 1 March 2013  Dividends paid, 0.50 ISK per share  Comprehensive income for the period  Equity at 30 November 2013                          | 1.172            | 1.272            | 6.287<br>( 586) (<br>2.773<br>8.474       | 8.731<br>586)<br>2.773<br>10.918      |

# Consolidated Statement of Cash Flows for the nine months ended 30 November 2013

|  | Note  | 1 | Q3 2013<br>.930.11. | 1 | Q3 2012<br>930.11. | 1 | 2013<br>330.11. | 1 | 2012<br>330.11.   |
|--|-------|---|---------------------|---|--------------------|---|-----------------|---|-------------------|
| Cash flows from operating activities:                            | 14016 |   | .550.11.            |   | J50.11.            | • | 330.11.         | • | J30.11.           |
| Net profit for the period  |       |   | 800                 |   | 509                |   | 2.773           |   | 2.063             |
| Adjustment for:  |       |   |                     |   |                    |   |                 |   |                   |
| Gain on sale of assets   |       | ( | 3)                  | ( | 3)                 | ( | 22)             | ( | 22)               |
| Incentives from operating lease                                  |       | ì | 11)                 | ( | 11)                | ì | 32)             | ( | 32)               |
| Share based expense  |       | ` | 0                   | ' | 0                  | ` | 0               | ' | 79                |
| Depreciation and amortisation                                    | 7     |   | 161                 |   | 149                |   | 488             |   | 514               |
| Net finance expense  | 8     |   | 64                  |   | 119                |   | 273             |   | 420               |
| Income tax   | -     |   | 209                 |   | 137                |   | 702             |   | 549               |
| Working capital provided by operating activities                 |       |   | 1.220               |   | 900                |   | 4.182           |   | 3.571             |
| romany suprise promotes by operating activities                  |       | _ |                     |   |                    |   |                 |   |                   |
| Change in current assets   |       | ( | 1.154)              | ( | 1.313)             | ( | 1.495)          | ( | 1.755)            |
| Change in current liabilities                                    |       |   | 204                 |   | 1.011              |   | 478             |   | 1.426             |
| Cash from operations before interest and taxes                   |       |   | 270                 |   | 598                |   | 3.165           |   | 3.242             |
| Interest income received   |       |   | 79                  |   | 51                 |   | 196             |   | 132               |
| Interest expenses paid   |       | ( | 178)                | ( | 164)               | ( | 488)            | ( | 539)              |
| Income taxes paid  |       | ì | 259)                | ì | 10)                | ì | 436)            | ì | 85 <sup>°</sup> ) |
| Net cash provided by operating activities                        |       | ( | 88)                 |   | 475                |   | 2.437           |   | 2.750             |
| , , , ,  |       |   |                     |   |                    |   |                 |   |                   |
| Cash flows used in investing activities:                         |       |   |                     |   |                    |   |                 |   |                   |
| Acquisition of operating assets                                  |       | ( | 120)                | ( | 197)               | ( | 362)            | ( | 374)              |
| Acquisition of real estate                                       |       |   | 0                   | ( | 473)               |   | 0               | ( | 473)              |
| Proceeds from the sale of operating assets                       |       |   | 3                   |   | 8                  |   | 38              |   | 50                |
| Net cash used in investing activities                            |       | ( | 117)                | ( | 662)               | ( | 324)            | ( | 797)              |
| Cook flows wood in financing activities.                         |       |   |                     |   |                    |   |                 |   |                   |
| Cash flows used in financing activities: Repayment of borrowings |       | ( | 1.135)              | ( | 166)               | ( | 1.960)          | ( | 985)              |
| Dividends paid   |       | ( | 0                   | ( | 0                  | ( | 586)            | ( | 527)              |
| Net cash used in financing activities                            |       | 7 | 1.135)              | 7 | 166)               | 1 | 2.546)          | 1 | 1.512)            |
| iver cash used in illianding activities                          |       |   | 1.133)              |   | 100)               |   | 2.340)          |   | 1.512)            |
| Net (decrease) increase in cash and cash equivalents             |       | ( | 1.340)              | ( | 353)               | ( | 433)            |   | 441               |
| Cash and cash equivalents at beginning of the period             |       |   | 3.854               |   | 2.943              |   | 2.947           |   | 2.149             |
| Cash and cash equivalents at 30 November                         |       | _ | 2.514               |   | 2.590              |   | 2.514           |   | 2.590             |

### Notes to the Consolidated Financial Statements

#### 1. Reporting entity

Hagar hf. (the "Company") is a limited liability company incorporated and domiciled in Iceland. The address of the Company's registered office is Hagasmári 1, Kópavogur, Iceland. The condensed consolidated interim financial statements of the Company as at and for the nine months ended 30 November 2013 comprise the Company and its subsidiaries, together referred to as the "Group" and individually as "Group entities". The main activity of the Group is retail.

These condensed consolidated interim financial statements have not been audited or reviewed.

#### 2. Statement of compliance

These condensed consolidated interim financial statements have been prepared in accordance with International Financial Reporting Standard IAS 34 *Interim Financial Reporting*.

They do not include all of the information required for a complete set of consolidated annual financial statements and should be read in conjunction with the consolidated financial statements of the Company as at and for the year ended 28 February 2013, which are available on the Company's website, www.hagar.is, and the OMX Nasdaq Iceland website, www.nasdaqomx.com.

The condensed consolidated interim financial statements were approved by the Board of Directors on 10 January 2014.

#### 3. Significant accounting policies

The accounting policies applied by the Group in these condensed consolidated interim financial statements are the same as those applied by the Group in its consolidated financial statements as at and for the year ended 28 February 2013.

These consolidated financial statements are presented in Icelandic kronas (ISK), which is the Company's functional currency. All financial information presented in Icelandic kronas has been rounded to the nearest million.

#### Changes in accounting policies

The Group has adopted all new standards and amendments to standards, including any consequential amendments to other standards as they have been endorsed by the EU, with a date of initial application of 1 January 2013. The adoption does not have any effect on the Group's financial statements.

#### 4. Estimates

The preparation of interim financial statements in accordance with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

In preparing these condensed consolidated interim financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 28 February 2013.

### 5. Segment reporting

The Group does not present business segments as its operation is only in retail and in Iceland.

#### 6. Goodwill

#### Impairment tests

There was no indication of impairment at 30 November 2013 and therefore goodwill was not tested for impairment.

#### 7. Depreciation and amortisation

| Depreciation and amortisation is specified as follows: | 2013<br>1.330.11. | 2012<br>1.330.11. |
|--|-------------------|-------------------|
| Depreciation of operating assets                       | 467               | 490               |
| Amortisation of intangible assets                      | 21                | 24                |
| Total depreciation and amortisation                    | 488               | 514               |

### Notes, cont.:

| Finance income and expense                                  |                      |               |   |   |   |  |
|---|----------------------|---------------|---|---|---|--|
| Finance income and finance expense are specified as follows | <i>:</i>             |               |   | 2013  |   | 2012   |
|   |                      |               | • | 1.330.11.   |   | 1.330.11.  |
| Interest income   |                      |               |   | 194   |   | 127  |
| Total finance income  |                      |               |   | 194   |   | 127  |
| Interest expense and indexation                             |                      |               | ( | 467)  | ( | 547)   |
| Total finance expense                                       |                      |               | ( | 467)  | ( | 547)   |
| Net finance income and expense                              |                      |               | , | 272\  | , | 420)   |
| Net illiance income and expense                             |                      |               |   | 273)  | ( | 420)   |
| Inventories   |                      |               | _ |   |   |  |
| Inventories are specified as follows:                       |                      |               | 3 | 30.11.2013  |   | 28.2.2013  |
| Groceries   |                      |               |   | 4.205   |   | 3.502  |
| Non food goods  |                      |               |   | 1.896   |   | 1.358  |
| Goods in transit  |                      |               |   | 331   |   | 239  |
| Total inventories   |                      |               |   | 6.432   |   | 5.099  |
|   |                      |               |   |   |   | 400  |
| Inventory write-down at the end of the period               |                      |               |   | 102   |   | 122  |
| Loans and borrowings  |                      |               |   |   |   |  |
| Loans and borrowings are specified as follows:              |                      |               | 3 | 30.11.2013  |   | 28.2.2013  |
| Non-current loans and borrowings                            |                      |               |   |   |   |  |
| Secured bank loans  |                      |               |   | 6.134   |   | 8.082  |
| Finance lease liability                                     |                      |               |   | 185   |   | 193  |
| Total loans and borrowings                                  |                      |               |   | 6.319   |   | 8.275  |
| Current loans and borrowings                                |                      |               |   |   |   |  |
| Current portion of secured bank loans                       |                      |               |   | 650   |   | 650  |
| Current portion of finance lease liability                  |                      |               |   | 19  |   | 17   |
| Total current loans and borrowings                          |                      |               |   | 669   |   | 667  |
| Total interest bearing loans and borrowings                 |                      |               |   | 6.988   |   | 8.942  |
|   |                      |               |   |   |   | 0.012  |
| Terms and conditions of outstanding loans were as follows:  | Mainhtad arrana      | - !           |   | C   |   | C  |
|   | Weighted averag rate | e interest    |   | Carrying<br>amount  |   | Carrying<br>amount   |
|   | 30.11.2013           | 28.2.2013     | 3 | 30.11.2013  |   | 28.2.2013  |
|   |                      |               |   |   |   |  |
| Debt in ISK indexed   | 10 5%                | 10 5%         |   | 204   |   | 210  |
| Debt in ISK, indexed  | 10,5%                | 10,5%         |   | 204<br>6 784  |   | 210  |
| Debt in ISK, non-indexed                                    | 10,5%<br>7,0%        | 10,5%<br>7,1% |   | 6.784   |   | 8.732  |
| Debt in ISK, non-indexed                                    |                      |               |   | 6.784<br>6.988  |   | 8.732<br>8.942   |
| Debt in ISK, non-indexed                                    |                      |               | ( | 6.784<br>6.988<br>669)                                      | ( | 8.732<br>8.942<br>667)                                       |
| Debt in ISK, non-indexed                                    | 7,0%                 |               | ( | 6.784<br>6.988  | ( | 8.732<br>8.942   |
| Debt in ISK, non-indexed                                    | 7,0%                 |               | ( | 6.784<br>6.988<br>669)                                      | ( | 8.732<br>8.942<br>667)                                       |
| Debt in ISK, non-indexed                                    | 7,0%                 | 7,1%          | ( | 6.784<br>6.988<br>669)                                      | ( | 8.732<br>8.942<br>667)                                       |
| Debt in ISK, non-indexed                                    | 7,0%                 | 7,1%          | ( | 6.784<br>6.988<br>669)<br>6.319                             | ( | 8.732<br>8.942<br>667)<br>8.275                              |
| Debt in ISK, non-indexed                                    | 7,0%                 | 7,1%          | ( | 6.784<br>6.988<br>669)<br>6.319                             | ( | 8.732<br>8.942<br>667)<br>8.275                              |
| Debt in ISK, non-indexed                                    | 7,0%                 | 7,1%          | ( | 6.784<br>6.988<br>669)<br>6.319                             | ( | 8.732<br>8.942<br>667)<br>8.275                              |
| Debt in ISK, non-indexed                                    | 7,0%                 | 7,1%          | ( | 6.784<br>6.988<br>669)<br>6.319<br>669<br>6.156<br>25       | ( | 8.732<br>8.942<br>667)<br>8.275<br>667<br>670<br>7.454       |
| Debt in ISK, non-indexed                                    | 7,0%                 | 7,1%          | ( | 6.784<br>6.988<br>669)<br>6.319<br>669<br>6.156<br>25<br>29 | ( | 8.732<br>8.942<br>667)<br>8.275<br>667<br>670<br>7.454<br>26 |

During the period, the Company repaid ISK 1,500 million in secured bank loans in excess of contractual maturities.

#### 11. Trade and other payables

| Trade and other payables are specified as follows: | 30.11.2013 | 28.2.2013 |
|--|------------|-----------|
| Trade payables                                     | 6.074      | 4.751     |
| Other payables                                     | 856        | 1.816     |
| Incentives from operating leases                   | 43         | 43        |
| Total trade and other payables                     | 6.973      | 6.610     |

#### 12. Group entities

At 30 November 2013 the Company's subsidiaries were eight. The subsidiaries included in the condensed consolidated interim financial statements are the following:

| Place                        | e of registration and operation | Ownersh<br>interes | •         |
|------------------------------|---------------------------------|--------------------|-----------|
|                              |                                 | 30.11.2013         | 28.2.2013 |
| Hagar verslanir ehf          | Iceland                         | 100%               | 100%      |
| Bananar ehf.                 | Iceland                         | 100%               | 100%      |
| DBH Ísland ehf               | Iceland                         | 100%               | 100%      |
| Ferskar kjötvörur ehf.       | Iceland                         | 100%               | 100%      |
| Noron ehf.                   | Iceland                         | 100%               | 100%      |
| Sólhöfn ehf.                 | Iceland                         | 100%               | 100%      |
| Íshöfn ehf.                  | Iceland                         | 100%               | 100%      |
| Eignarhaldsfélagið Dagar ehf | Iceland                         | 100%               | 100%      |

The Parent Company has pledged all its shares in the abovementioned subsidiaries.

#### 13. Other matters

In March 2012 the Company made a claim in the District Court of Reykjavik on Arion bank hf. due to final settlement of loans in foreign currencies. The claim was in the amount of ISK 825 million. On 28 May 2013 Arion bank hf. was acquitted of the claim and the Company decided to appeal the decision to the Supreme Court. On 12 December 2013 the Supreme Court confirmed the former decision of the District Court of Reykjavik and acquitted Arion bank hf. of all claims. This verdict has no effect in the financial statements of the company.

In December 2013 the Company made a claim in the District Court of Reykjavik on the Icelandic Government due to high duties levied on imported food. The Company claims the duties are illegal and that the Government should repay an amount of ISK 282 million. The Company has not recognised any income in the financial statements due to this matter.

#### 14. Financial Ratios

The Group's primary financial ratios are as follows:

| Balance Sheet:                                     | 30.11.2013 | 28.2.2013 |
|--|------------|-----------|
| Current ratio - Current assets/current liabilities | 1,62       | 1,60      |
| Equity ratio - equity/total capital                | 41,0%      | 34,0%     |
| Internal value of share capital                    | 9,32       | 7,45      |